#### Retrocommissioning Process

#### Montreal ASHRAE

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# Retrocommissioning Experience:

- Working in Facilities Since 1975.
- Began Developing Current Retrocommissioning Process in Late 70's Early 80's.
- Worked for U.S. Air Force at Base Level 1983-1988.
- Worked for HQ AFCESA as Commissioning/Retrocommissioning Expert 1988-1991.
- Served On NEBB, ASHRAE and ASHE Committees Relating To Commissioning.



# Retrocommissioning.....what is it?

- Comparison to New Building Commissioning
- Retrocommissioning Verses Energy Audits



## New Building Commissioning

- Two Basic Approaches:
  - Process Manager- Above work, management/development only
  - Technical Team Leader
    - Process is skeleton that the flesh and blood of commissioning is held together.
    - Commissioning Authority leads team and is involved at all levels of the process.



# New Building Commissioning

- Retrocommissioning Is NOT Applying New Building Process To Existing Buildings.
  - Typically No Design Team
  - Typically No Contractor
  - According To Age Of Facility, May Not Have Any Plans Or Documentation
  - Retrocommissioning Is a Process Of Optimization, Not Estimation
  - Immediate Feedback And Payback



- Two Basic Approaches:
  - Energy Audit/+ limited testing
    - Generally advocates believe true retrocommissioning is too expensive.
  - Retrocommissioning
    - Detailed testing of all scoped systems.



#### RCx Meaningful Solutions

When and Why to Retro your facility.

#### When and Why:

- Facility does not meet CFR.
  - a. HVAC Issues
  - b. Electrical Issues
  - c. Plumbing Issues
  - d. Lighting Issues
  - e. Vertical Transportation Issues
  - f. Envelope Issues
  - g. Space Allocation Issues
  - h. Specialty System Issues
  - i. High Energy Consumption
  - j. Change of Use/Function



# Environmental Impact of Buildings\*

- 65.2% of total U.S. electricity consumption <sup>1</sup>
- > 36% of total U.S. primary energy use <sup>2</sup>
- 30% of total U.S. greenhouse gas emissions <sup>3</sup>
- 136 million tons of construction and demolition waste in the U.S. (approx. 2.8 lbs/person/day) <sup>4</sup>
- 12% of potable water in the U.S. 5
- 40% (3 billion tons annually) of raw materials use globally <sup>6</sup>
- \* Commercial and residential (From USGBC)



# Energy Consumption Reduction

- Most Facilities "Fail" In a High Energy Consumption State
- Typical Energy Consumption Reduction Varies From 10 – 30%
- Most Properly Executed Retrocommissioning Projects Payback In Less Than 2 Years.



## **Productivity Benefits**

Greatest Impact Of Retrocommissioning is Productivity





## **Productivity Benefits**

#### Improve occupant performance

- Estimated \$29 \$168 billion in national productivity losses per year <sup>1</sup>
- Student performance is better in daylit schools. 2, 3

#### Reduce absenteeism and turnover

- Providing a healthy workplace improves employee satisfaction
- From USGBC
- Footnotes:
- 1. Fisk and Rosenfeld, 1998, "Improved Indoor Environment Could Save Billions of Dollars"
- 2. Nicklas and Bailey, "Analysis of the Performance of Students in Daylit Schools," Innovative Design, Raleigh, NC, www.innovativedesign.net.
- 3. Hathaway, Hargreaves, Thompson, and Novitsky, 1992, "A Study Into the Effects of Light on Children of Elementary School Age A Case of Daylight Robbery," Policy and Planning Branch, Planning and Information Services Division, Alberta Education, Canada.



## Productivity

- "Some simple math shows why productivity savings routinely exceed direct energy cost returns: In a typical building, energy costs average \$1.50 (\$16.50 per Sq Meter) to \$2.50 per square foot (\$26.91 per Sq Meter), while salaries exceed \$200 per square foot (\$2,152 per Sq Meter). Cutting energy use in half typically saves \$1 per square foot (\$10.76 per Sq Meter) per year, while boosting productivity just 5 percent saves more than \$10 a square foot (\$107.64 per Sq Meter) per year."
- http://www.cool-companies.org/profits/



## Retrocommissioning Cost

- Energy Audit approach averages \$.25 per Sq Foot (\$2.70 per Sq Meter)
- Retrocommissioning averages \$1.60 per Sq Foot (\$17.33 per Sq Meter)
- Current project:
  - 4 Military Bases
  - 758,560 square feet (70,472 Sq Meters) of Buildings
  - Largest Building 101,000 Sq Feet (9,383 Sq Meters) Cost
     \$1.04 per Sq Foot (\$11.19 per Sq Meter)
  - Smallest Building 7,161 Sq Feet (665 Sq Meters) Cost
     \$4.41 per Sq Foot (\$47.47 per Sq Meter)



#### RCx Meaningful Solutions

When and Why to Retro your facility.

- ➤ When and Why:
  - Anytime Facility Does Not Meet CFR
  - Must Have a CFR To Evaluate a Facility's Performance
  - Fix the 'Unfixable'
  - Improved Occupant
  - Productivity and Comfort
  - Improved Energy Efficiency





#### RCx Meaningful Solutions

When and Why to Retro your facility.

- Poor Performance (Unhappy Tenants)
- Energy Savings / Energy Optimization
- LEED-EB



#### **Developing A CFR**

What is my facility suppose to be?

- Must Identify Critical Aspects of the Facility Environment
- Must describe the form and the function of the facility.
- Is the facility a 25, 50 or 100 year building?
  - Speaks to how much money should we invest.
- How long will you own it.
- Participants must include the facility occupants, maintenance team and owner.



# CFR

#### WHAT WE WANTED....





# CFR

#### WHAT WE GOT!!!!!!!





#### Retro-Cx Definition

• Retro-Commissioning (RCx) is the systematic process by which the Owner ensures that the building and systems are optimized to perform interactively to meet the Current Facility Requirements (CFR) as closely as possible. The amount of investment will vary drastically from building to building. There is an economic sliding scale that determines how much to invest in any given facility. This may include remedial design and construction to accomplish this goal. The RCx process is drastically different than new building commissioning. (NEBB)



#### Retro-Cx Definition

- What Retro-CX is <u>NOT</u>:
  - The Commissioning Process applied to an existing building.
  - An Energy Audit (Level I, Level II or Level III)
  - A Facility Condition Assessment (FCA)
  - A Systems Performance Study



#### Retro Commissioning Purpose

Deliver Solutions that are

Meaningful to the Owner and

Occupants of the Facility



#### RCx Meaningful Solutions

When and Why to Retro your facility.

#### Proper Solutions Will:

- ✓ Result in an improvement in the Owner's Business Operation;
  - ✓ Employee Productivity
  - ✓ Lower Maintenance Costs
  - ✓ Risk Management
  - ✓ Lower Energy Consumption

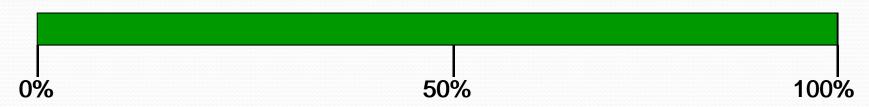


#### RCx Meaningful Solutions

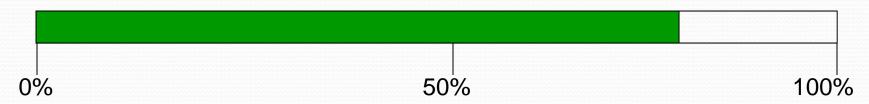
When and Why to Retro your facility.

#### **Sliding Scale Of Economics**

#### **Commissioning**



#### RetroCommissioning





# Beyond HVAC: Understanding All Elements of the Retro-Cx process









- Existing Buildings
- Contract between RC<sub>x</sub> and Owner
- C<sub>x</sub> performs tests and documents results
- Must Include 'Quick Fixes' For Immediate Results
- May include:
  - Remedial Design
  - Remedial Construction
  - Commissioning of the Remedial Construction



- Systematic Process
- Identify AND CORRECT ALL THE PROBLEMS, Not The Symptoms!
- Solutions Are Holistic In Nature
- Maintenance Staff Training



#### **Beyond HVAC**

- Systems Retro-Commissioned:
  - HVAC
  - Controls
  - Electrical
  - Elevators
  - Plumbing
  - Roofs
  - Envelope





#### RCx Team

- Retrocommissioning Professional
- Specialty Members
  - Experts in each disciplines
  - Must understand process



NEBB Retro-Commissioning Matrix



- Professional Services Contract
- Planning Phase
- Discovery Phase
- Corrective Action Phase

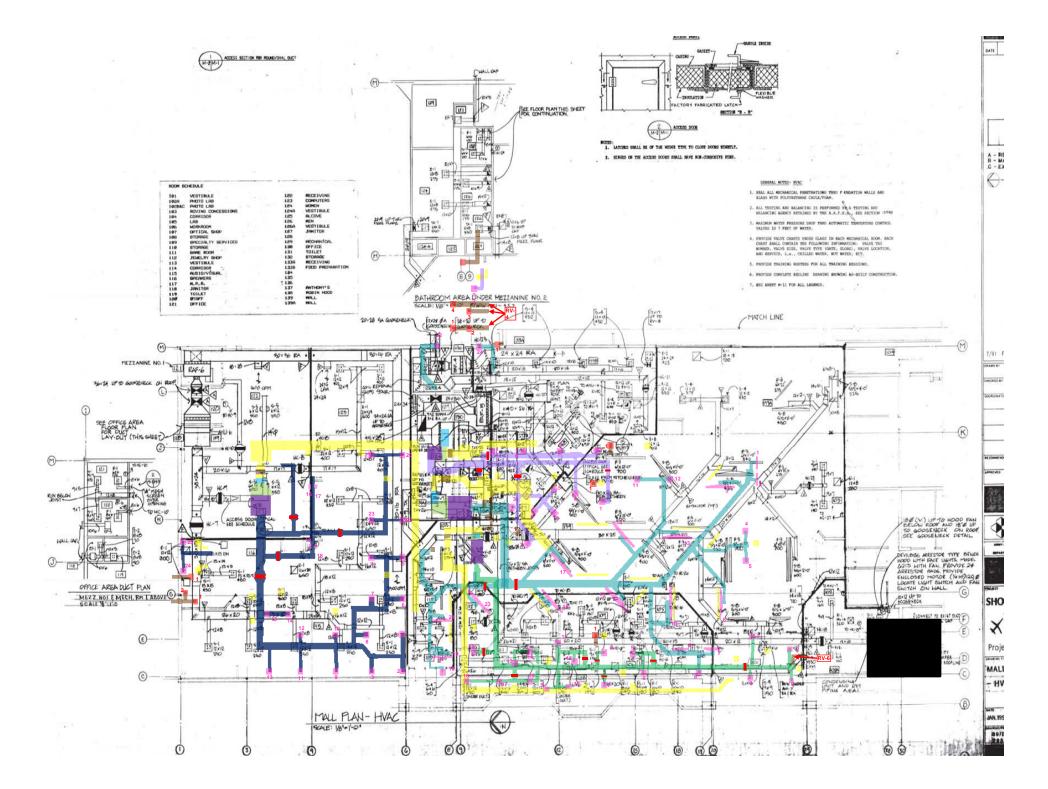


- Professional Services Contract
  - Building Walk-thru
    - May not be able to walk facility, what do you do?
  - Assemble Team
  - Proposal



- Planning Phase
  - RCx Plan Development
  - RCx Kickoff Meeting
  - Document Procurement & Review
    - Drawings & Specifications
    - O&M Manuals
    - TAB Reports
    - Utility Bills
    - Maintenance, Repair & Replacement Orders
  - Interviews
    - Management
    - Maintenance Personnel
    - Occupants





- Site Investigation Phase
  - Systems Review
  - HVAC Equipment & System Assessment
  - Building Envelope
  - Controls Systems
  - TAB
  - IAQ
  - Electrical Equipment & Systems
  - Plumbing Equipment & Systems



- Analysis & Synthesis
  - Problem Analysis Identification of the issues
  - Problem Synthesis Resolution of issues
  - Recommendations
    - Report Preparation
    - Presentation of Corrective Action Report



- Corrective Action Phase
  - Remedial Design
  - Construction
  - Commissioning
- Follow Up
  - Lessons Learned
  - Performance Verification



# Building Performance After RCx

- First Questions Does It Meet The CFR?
- Improved Facility Function
- Improved Productivity
- Proper Expenditure of Energy



# Questions????

